



### 2021-2022: Health & Safety Guide

As of November 3, 2021

This document represents the essential information that Moravian Academy community members, including all students, families, and employees, need to know for a successful, healthy school year during the continued COVID-19 pandemic. As we did last year, we plan to begin the school year with a conservative, safe approach to our COVID-19 mitigation efforts. These plans are designed to tell you how protocols will change as conditions change, which is represented in the tiered system below. We have based these overall health & safety policy decisions on the guiding considerations provided to us from CHOP's Policy Lab Guidance for In-Person Education in K-12 Settings published July 2021.

### Consideration 1: Understanding and aligning with local, state, and federal public health requirements for school.

The protocols within our multi-tiered system will be based on the guidance of trusted sources such as the Centers for Disease Control and Prevention (CDC), the Pennsylvania Department of Health, the American Academy of Pediatrics (AAP), the Children's Hospital of Philadelphia (CHOP) Policy Lab, and our gracious healthcare partners at St. Luke's University Health Network

## Consideration 2: Monitoring COVID-19 incident rates in your county and the burden of cases among students in your school district.

As we did last year, we will continue to monitor the number of COVID-19 cases on each campus as well as the number of students and employees in quarantine. We will also continue to track both the case rate per 100,000 people and the percent positivity rate in both Lehigh and Northampton counties. These data will be shared publicly, and updated weekly (Friday), in our COVID-19 Community Health Dashboard which can be found on our website.

# Consideration 3: Applying knowledge of your school setting and prior experience to inform mitigation strategies throughout the school year.

Each campus begins the year with its own set of unique circumstances, particularly with respect to vaccination rates. However, across all three campuses we know that masking, distancing, and ventilation played a pivotal role in our ability to remain open for

the entirety of the 2020-2021 school year. The use of masks and physical distancing will continue to be important pieces of our mitigation efforts.

Based on the three considerations noted above, we remain in TIER 3.

We will continue to reevaluate our efforts and potentially adjust our tier based on current information, including the community dashboard. The entire school community will be notified throughout the year as we make adjustments to our protocols. As a school we plan to remain flexible as we navigate this school year, we ask that the rest of the school community remains flexible along with us.

	Tier 1 Lehigh/Northampton county in low rate of transmission, per CDC guidance Campus or school vaccination rate exceeds 70% threshold Almost no incidence of COVID-19 cases and/or quarantines on campus	Tier 2 Lehigh/Northampton county in moderate rate of transmission, per CDC guidance Campus or school vaccination rate exceeds 70% threshold Low incidence of COVID-19 cases and/or quarantines on campus	Tier 3 Lehigh/Northampton county in substantial to high rate of transmission, per CDC guidance Campus or school vaccination rate below 50% threshold Moderate incidence of COVID-19 cases and/or quarantines on campus	Tier 4 Lehigh/Northampton county in high rate of transmission, per CDC guidance Campus or school vaccination rate below 50% threshold High incidence of COVID-19 cases and/or quarantines on campus
Masks: employees	Masks required for unvaccinated employees when indoors.  Masks optional for fully	Masks required for unvaccinated employees when indoors.  Masks optional for fully	Universal masking for all employees when indoors.  Masks not required outdoors.	Universal masking for all employees when indoors.  Masks not required outdoors.
	vaccinated employees. A copy of the vaccine card must be on file with the campus nurse.  Masks not required outdoors.	vaccinated employees. A copy of the vaccine card must be on file with the campus nurse.  Masks not required outdoors.		
Masks: students P-8	Masks required for unvaccinated P-8 students when indoors.  Masks optional for fully vaccinated P-8 students. A copy of the vaccine card must be on file with the campus nurse.  Masks not required outdoors.	Masks required for unvaccinated P-8 students when indoors.  Masks optional for fully vaccinated P-8 students. A copy of the vaccine card must be on file with the campus nurse.  Masks not required outdoors.	Universal masking for all P-8 students when indoors.  Masks not required outdoors.	Universal masking for all P-8 students when indoors.  Masks not required outdoors.

Masks: students 9-12	Masks required for unvaccinated 9-12 students when indoors.  Masks optional for fully vaccinated 9-12 students. A copy of the vaccine card must be on file with the campus nurse.  Masks not required outdoors.	Masks required for unvaccinated 9-12 students when indoors.  Masks optional for fully vaccinated 9-12 students. A copy of the vaccine card must be on file with the campus nurse.  Masks not required outdoors.	Universal masking for all 9-12 students when indoors. Masks not required outdoors.	Universal masking for all 9-12 students when indoors.  Masks not required outdoors.
Physical distancing	All school spaces will be assigned a maximum capacity based on the CDC's recommended 3' of distance between students. Faculty & staff will work with students to reduce the amount of time they spend within 3' of each other.	All school spaces will be assigned a maximum capacity based on the CDC's recommended 3' of distance between students. Faculty & staff will work with students to reduce the amount of time they spend within 3' of each other.	All school spaces will be assigned a maximum capacity based on the CDC's recommended 3' of distance between students. Faculty & staff will work with students to reduce the amount of time they spend within 3' of each other.	All school spaces will be assigned a maximum capacity based on the CDC's recommended 3' of distance between students.  Strict distancing will be enforced at all times.
Transportation	As per a federal order issued January 2021, face coverings are required when on public transportation (including school buses), regardless of vaccination status.  Buses will run at reduced capacity.	As per a federal order issued January 2021, face coverings are required when on public transportation (including school buses), regardless of vaccination status.  Buses will run at reduced capacity.	As per a federal order issued January 2021, face coverings are required when on public transportation (including school buses), regardless of vaccination status.  Buses will run at reduced capacity.	As per a federal order issued January 2021, face coverings are required when on public transportation (including school buses), regardless of vaccination status.  Buses will run at reduced capacity.
Dining & food	P-K learners will continue to eat in their classrooms. 1-12 students will eat in dining rooms and outdoor spaces; distanced seating will be enforced on all campuses.  All students should bring a filled water bottle to school which can be refilled throughout the school day. No sharing of personal food/beverages between students is permitted.	P-K learners will continue to eat in their classrooms. 1-12 students will eat in dining rooms and outdoor spaces; distanced seating will be enforced on all campuses.  No self-service of food items will be permitted.  All students should bring a filled water bottle to school which can be refilled throughout the school day. No sharing of personal	P-K learners will continue to eat in their classrooms. 1-12 students will eat in outdoor spaces whenever feasible and in the dining room when necessary; distanced seating will be enforced on all campuses.  No self-service of food items will be permitted.  All students should bring a filled water bottle to school which can be refilled throughout the school	All students will eat lunch, physically distanced, in their classrooms or outside whenever feasible.  All students should bring a filled water bottle to school which can be refilled throughout the school day. No sharing of personal food/beverages between students is permitted.

		food/beverages between students is permitted.	day. No sharing of personal food/beverages between students is permitted.	
Personal hygiene	Frequent hand washing will be encouraged throughout the school day. Hand sanitizer & disinfectant wipes will continue to be available in all school spaces.	Frequent hand washing will be encouraged throughout the school day. Hand sanitizer & disinfectant wipes will continue to be available in all school spaces.	Frequent hand washing will be encouraged throughout the school day. Hand sanitizer & disinfectant wipes will continue to be available in all school spaces.	Frequent hand washing will be encouraged throughout the school day. Hand sanitizer & disinfectant wipes will continue to be available in all school spaces.
	Proper sneezing/coughing etiquette (into the elbow or a tissue) will continue to be encouraged.	Proper sneezing/coughing etiquette (into the elbow or a tissue) will continue to be encouraged.	Proper sneezing/coughing etiquette (into the elbow or a tissue) will continue to be encouraged.	Proper sneezing/coughing etiquette (into the elbow or a tissue) will continue to be encouraged.
	Students must sanitize their hands before & after sharing classroom materials.	Students must sanitize their hands before & after sharing classroom materials.	Students must sanitize their hands before & after sharing classroom materials.	No sharing of classroom materials will be permitted.
Quarantine & isolation	Students/employees may return from quarantine after 10 days with no COVID-19 test, or after 7 days with proof of a negative COVID-19 PCR test (no rapid tests accepted; test on day 5 or later).	Students/employees may return from quarantine after 10 days with no COVID-19 test, or after 7 days with proof of a negative COVID-19 PCR test (no rapid tests accepted; test on day 5 or later).	Students/employees may return from quarantine after 10 days with no COVID-19 test, or after 7 days with proof of a negative COVID-19 PCR test (no rapid tests accepted; test on day 5 or later).	Students/employees may return from quarantine after 10 days with no COVID-19 test, or after 7 days with proof of a negative COVID-19 PCR test (no rapid tests accepted; test on day 5 or later).
	Students deemed close contacts are not required to quarantine if both they and the positive case were properly masked.	Students deemed close contacts are not required to quarantine if both they and the positive case were properly masked.	Students deemed close contacts are not required to quarantine if both they and the positive case were properly masked.	Students deemed close contacts are not required to quarantine if both they and the positive case were properly masked.
	Quarantine not required for individuals who are vaccinated or for those who had COVID-19 within the last 12 months. Must test 3-5 days after exposure, monitor symptoms, and mask indoors for 14 days.	Quarantine not required for individuals who are vaccinated or for those who had COVID-19 within the last 12 months. Must test 3-5 days after exposure, monitor symptoms, and mask indoors for 14 days.	Quarantine not required for individuals who are vaccinated or for those who had COVID-19 within the last 12 months. Must test 3-5 days after exposure, monitor symptoms, and mask indoors for 14 days.	Quarantine not required for individuals who are vaccinated or for those who had COVID-19 within the last 12 months. Must test 3-5 days after exposure, monitor symptoms, and mask indoors for 14 days.
	*see additional quarantine information below	*see additional quarantine information below	*see additional quarantine information below	*see additional quarantine information below

	Isolation period of 10 days required for all individuals who test positive for COVID-19.	Isolation period of 10 days required for all individuals who test positive for COVID-19.	Isolation period of 10 days required for all individuals who test positive for COVID-19.	Isolation period of 10 days required for all individuals who test positive for COVID-19.
Cleaning & disinfection	All campus buildings will be deep cleaned at the end of each academic day, in alignment with CDC recommendations.	All campus buildings will be deep cleaned at the end of each academic day, in alignment with CDC recommendations.	All campus buildings will be deep cleaned at the end of each academic day, in alignment with CDC recommendations.	All campus buildings will be deep cleaned at the end of each academic day, in alignment with CDC recommendations.
	Deep cleaning and disinfection will occur in all affected areas following identification of a positive case of COVID-19 on campus.	Deep cleaning and disinfection will occur in all affected areas following identification of a positive case of COVID-19 on campus.	Deep cleaning and disinfection will occur in all affected areas following identification of a positive case of COVID-19 on campus.	Deep cleaning and disinfection will occur in all affected areas following identification of a positive case of COVID-19 on campus.
Daytime field trips	Day trips are allowed; all students & employees must follow health/safety guidelines for bus travel, masking, etc. All trips will be approved at the discretion of campus directors.	Day trips are allowed; all students & employees must follow health/safety guidelines for bus travel, masking, etc. All trips will be approved at the discretion of campus directors.  Parent volunteers will not be permitted to ride school buses to	Day trips are allowed; all students & employees must follow health/safety guidelines for bus travel, masking, etc. All trips will be approved at the discretion of campus directors.  Parent volunteers will not be permitted to ride school buses to	No field trips are permitted.
Overnight trips	Overnight trips are allowed; all students & employees must follow health/safety guidelines for public transportation (bus, air, etc), masking, overnight accommodations, food services, etc. All trips will be approved at the discretion of campus directors.  Families may choose to have their student opt out of overnight trips per their family's comfort level with community transmission.	field trip sites.  Overnight trips are allowed; all students & employees must follow health/safety guidelines for public transportation (bus, air, etc), masking, overnight accommodations, food services, etc. All trips will be approved at the discretion of campus directors.  Families may choose to have their student opt out of overnight trips per their family's comfort level with community transmission.	No mandatory, class-based overnight trips are permitted. There may be optional trips that students can choose to attend with parental permission.	No overnight trips are permitted.

		Testing prior to trips will be considered as a possible mitigation effort. Families would be notified well in advance if testing is being considered.		
Cohorting	Campuses will not implement cohorting; students will move between classes and schedules will be written to reduce exposure as much as possible.	Campuses will not implement cohorting; students will move between classes and schedules will be written to reduce exposure as much as possible.  Mitigation efforts to reduce exposure between grade levels P-5, when possible, such as assigned seating and grade/class zones for chapel, lunch, and other large group activities will be utilized to reduce potential transmission.	Campuses will not implement cohorting; students will move between classes and schedules will be written to reduce exposure as much as possible.  Mitigation efforts to reduce exposure between grade levels P-5,when possible, such as assigned seating and grade/class zones for chapel, lunch, and other large group activities will be utilized to reduce potential transmission.	A cohorting model will be implemented for P-8 students.
Ventilation & use of outdoor spaces	Windows & doors will be opened in classrooms to promote the flow of fresh air and increase air dilution of viruses and other germs. As cooler months approach students & employees should dress appropriately.  Faculty & staff will again make use of outdoor spaces for learning, dining & free time.	Windows & doors will be opened in classrooms to promote the flow of fresh air and increase air dilution of viruses and other germs. As cooler months approach students & employees should dress appropriately.  Faculty & staff will again make use of outdoor spaces for learning, dining & free time.	Windows & doors will be opened in classrooms to promote the flow of fresh air and increase air dilution of viruses and other germs. As cooler months approach students & employees should dress appropriately.  Faculty & staff will again make use of outdoor spaces for learning, dining & free time.	Windows & doors will be opened in classrooms to promote the flow of fresh air and increase air dilution of viruses and other germs. As cooler months approach students & employees should dress appropriately.  Faculty & staff will again make use of outdoor spaces for learning, dining & free time.
Athletics	See the Athletics Health & Safety Plan.	See the Athletics Health & Safety Plan.	See the Athletics Health & Safety Plan.	See the Athletics Health & Safety Plan.
Before & after-school programming	Program leaders will ensure their campus' school-day protocols are followed with fidelity.  Program leaders are responsible for providing accurate, complete	Program leaders will ensure their campus' school-day protocols are followed with fidelity.  Program leaders are responsible for providing accurate, complete	Program leaders will ensure their campus' school-day protocols are followed with fidelity.  Program leaders are responsible for providing accurate, complete	No before or after-school programming.

	contact tracing, including attendance, timing & movement information for all individuals.  Program leader ensures the program is registered with Scott McClary, Director of External Affairs.	contact tracing, including attendance, timing & movement information for all individuals.  Program leader ensures the program is registered with Scott McClary, Director of External Affairs.	contact tracing, including attendance, timing & movement information for all individuals.  Program leader ensures the program is registered with Scott McClary, Director of External Affairs.	
Visitors/volunteers	All visitors will be required to complete an electronic health screening the morning of their visit; masks are optional.	Only school approved support personnel will be permitted in school buildings during the academic day. These staff members will be required to wear masks when indoors and complete an electronic health screening the morning of their visit.  In-person visitation from families will not be permitted during the academic day, including on conference days.	Only school approved support personnel will be permitted in school buildings during the academic day. These staff members will be required to wear masks when indoors and complete an electronic health screening the morning of their visit.  In-person visitation from families will not be permitted during the academic day, including on conference days.  Before or after the academic day, at the discretion of the campus director, school events in person which include family members will be permitted.	Only school approved support personnel will be permitted in school buildings during the academic day. These staff members will be required to wear masks when indoors and complete an electronic health screening the morning of their visit.  In-person visitation from families will not be permitted during the academic day, including on conference days.  Before or after the academic day, at the discretion of the campus director, school events in person which include family members will only be permitted outdoors, with masks.
Community events	Community events will follow mitigation efforts such as health screenings and verified sign-ups for purposes of contact tracing.	All indoor events will follow the school's layered mitigation efforts which include: health screenings, appropriate mask use, special attention to hygiene and cleaning, no self-serve stations or shared utensils/supplies during food service, limited capacities & distancing, and verified sign-ups for purposes of contact tracing.	All indoor events will follow the school's layered mitigation efforts which include: health screenings, appropriate mask use, special attention to hygiene and cleaning, no self-serve stations or shared utensils/supplies during food service, limited capacities & distancing, and verified sign-ups for purposes of contact tracing.	Large-scale community events will occur on a very limited basis and follow all campus health & safety protocols (health screenings, appropriate mask use, special attention to hygiene and cleaning, no self-serve stations or shared utensils/supplies during food service, limited capacities & distancing, and verified sign-ups for purposes of contact tracing).

Contact tracing	In the event a student or employee tests positive for COVID-19 they should immediately notify their campus nurse. The campus nurse will initiate the contact tracing process, in partnership with the campus director. Any student or employee deemed a close contact will be notified by the school and instructed as to whether quarantine is necessary. All instances of contact tracing will be reviewed by the school's pandemic coordinator (Dr. Erica D'Agostino, Asst. Head of School).	In the event a student or employee tests positive for COVID-19 they should immediately notify their campus nurse. The campus nurse will initiate the contact tracing process, in partnership with the campus director. Any student or employee deemed a close contact will be notified by the school and instructed as to whether quarantine is necessary. All instances of contact tracing will be reviewed by the school's pandemic coordinator (Dr. Erica D'Agostino, Asst. Head of School).	In the event a student or employee tests positive for COVID-19 they should immediately notify their campus nurse. The campus nurse will initiate the contact tracing process, in partnership with the campus director. Any student or employee deemed a close contact will be notified by the school and instructed as to whether quarantine is necessary. All instances of contact tracing will be reviewed by the school's pandemic coordinator (Dr. Erica D'Agostino, Asst. Head of School).	In the event a student or employee tests positive for COVID-19 they should immediately notify their campus nurse. The campus nurse will initiate the contact tracing process, in partnership with the campus director. Any student or employee deemed a close contact will be notified by the school and instructed as to whether quarantine is necessary. All instances of contact tracing will be reviewed by the school's pandemic coordinator (Dr. Erica D'Agostino, Asst. Head of School).
Daily health screening	Daily electronic health screenings will be required of all students, employees, and campus visitors. Individuals who exhibit potential symptoms of Covid-19 will be asked to remain at home.	Daily electronic health screenings will be required of all students, employees, and campus visitors. Individuals who exhibit potential symptoms of Covid-19 will be asked to remain at home.	Daily electronic health screenings will be required of all students, employees, and campus visitors. Individuals who exhibit potential symptoms of Covid-19 will be asked to remain at home.	Daily electronic health screenings will be required of all students, employees, and campus visitors. Individuals who exhibit potential symptoms of Covid-19 will be asked to remain at home.
COVID-19 testing	Testing protocols will not be utilized on a regular basis or for special events.	The school will not be imposing a weekly testing regimen on students or employees.  Use of testing as a screening tool prior to co-curricular/after-school events will be considered on a case-by-case basis. Families & students will receive communication prior to any potential testing and receipt of consent will be a necessary component of school protocol.	The school will not be imposing a weekly testing regimen on students or employees.  Use of testing as a screening tool prior to co-curricular/after-school events will be considered on a case-by-case basis. Families & students will receive communication prior to any potential testing and receipt of consent will be a necessary component of school protocol.	The school will not be imposing a weekly testing regimen on students or employees.  Use of testing as a screening tool prior to co-curricular/after-school events will be considered on a case-by-case basis. Families & students will receive communication prior to any potential testing and receipt of consent will be a necessary component of school protocol.
Special activities (performing arts,	Health screening will be required prior to activities which take place on non-school days.	Health screening will be required prior to activities which take place on non-school days.	Health screening will be required prior to activities which take place on non-school days.	Special activities will occur only at the discretion of the campus director.

clubs, etc.)	Contact tracing: accurate attendance will be taken at every practice/session and all competitions/performances. Following exposure to a positive case, the group all associated faculty/staff will be deemed close contacts. Students & employees who are vaccinated will not be required to quarantine, per CDC guidelines.  Masks: required for those who are unvaccinated & optional for those who are vaccinated when indoors; optional for all outdoors.  Campuses will return to their pre-COVID-19 attendance policy for participation in after-school activities.	Contact tracing: accurate attendance will be taken at every practice/session and all competitions/performances. Following exposure to a positive case, the group all associated faculty/staff will be deemed close contacts. Students & employees who are vaccinated will not be required to quarantine, per CDC guidelines.  Masks: required for those who are unvaccinated & optional for those who are vaccinated when indoors; optional for all outdoors.  Campuses will return to their pre-COVID-19 attendance policy for participation in after-school activities.	Contact tracing: accurate attendance will be taken at every practice/session and all competitions/performances. Following exposure to a positive case, the group all associated faculty/staff will be deemed close contacts. Students & employees who are vaccinated will not be required to quarantine, per CDC guidelines.  Masks: required for all indoors, optional when outdoors.  Campuses will return to their pre-COVID-19 attendance policy for participation in after-school activities.	
Remote instruction	Students required to quarantine or isolate by the school due to COVID-19/denial of the morning health screening will be provided remote instruction during the duration of their time at home. Details pertaining to remote instruction will be provided by each campus.	Students required to quarantine or isolate by the school due to COVID-19/denial of the morning health screening will be provided remote instruction during the duration of their time at home. Details pertaining to remote instruction will be provided by each campus.	Students required to quarantine or isolate by the school due to COVID-19/denial of the morning health screening will be provided remote instruction during the duration of their time at home. Details pertaining to remote instruction will be provided by each campus.	Students required to quarantine or isolate by the school due to COVID-19/denial of the morning health screening will be provided remote instruction during the duration of their time at home. Details pertaining to remote instruction will be provided by each campus.
Vaccines	Vaccines are not required for school participation. We will continue to provide resources and information for those who are interested in accessing the vaccine. A copy of one's vaccine card should be on file with the nurse for contact tracing purposes.	Vaccines are not required for school participation. We will continue to provide resources and information for those who are interested in accessing the vaccine. A copy of one's vaccine card should be on file with the nurse for contact tracing purposes.	Vaccines are not required for school participation. We will continue to provide resources and information for those who are interested in accessing the vaccine. A copy of one's vaccine card should be on file with the nurse for contact tracing purposes.	Vaccines are not required for school participation. We will continue to provide resources and information for those who are interested in accessing the vaccine. A copy of one's vaccine card should be on file with the nurse for contact tracing purposes.

#### Additional Guidance Regarding Quarantine Following Exposure to COVID-19

Fully vaccinated people with no COVID-like symptoms following an exposure to someone with suspected or confirmed COVID-19.

Fully vaccinated people who have come into close contact with someone with COVID-19 should be tested 3-5 days following the date of their exposure and wear a mask in public indoor settings for 14 days or until they receive a negative test result. They should isolate if they test positive. Fully vaccinated people who live in a household with someone who is immunocompromised, at increased risk or severe disease, or unvaccinated (including children <12 years of age) could also consider masking at home for 14 days following a known exposure or until they receive a negative test result. Most fully vaccinated people with no COVID-like symptoms do not need to quarantine or be restricted from work following an exposure to someone with suspected or confirmed COVID-19, if they follow the testing and masking recommendation above.

Fully vaccinated people should monitor for symptoms of COVID-19 for 14 days following an exposure. <a href="https://www.cdc.gov/coronavirus/2019-ncov/vaccines/fully-vaccinated-guidance.html">https://www.cdc.gov/coronavirus/2019-ncov/vaccines/fully-vaccinated-guidance.html</a>

[For example, if contact occurs on October 1, testing should happen between October 4-6.]

#### Quarantine following COVID-19 exposure (not fully vaccinated).

Close contacts who are not fully vaccinated must quarantine at home for a full **10 days** following their date of exposure. Individuals who choose to shorten their quarantine period may show proof of a negative COVID-19 PCR test to their campus nurse and reduce their quarantine time to **7 days**. Rapid tests will NOT be accepted as a means of shortening one's quarantine. The PCR test must occur on day 5 or later.

https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/k-12-guidance.html#contact-tracing

A close contact is defined as "someone who was within 6 feet of an infected person (laboratory-confirmed) for a cumulative total of 15 minutes or more over a 24-hour period (for example, three individual 5-minute exposures for a total of 15 minutes).

**EXCEPTION**: In the K-12 indoor classroom setting, the close contact definition excluded students who were within 3-6 feet of an infected student (laboratory-confirmed) if both the infected student and the exposed student(s) correctly and consistently wore well-fitting masks the entire time. This exception DOES NOT apply to teachers, staff, or other adults in the indoor classroom setting.

#### https://www.cdc.gov/coronavirus/2019-ncov/php/contact-tracing/contact-tracing-plan/appendix.html#contact

[Example of 10 day quarantine, no test: if contact occurs on October 1, quarantine runs from October 2 – 11, return to MA on October 12.]

[Example of 7 day quarantine, w/ test: if contact occurs on October 1, quarantine begins on October 2, testing occurs on October 6 or later, and quarantine ends on October 8; return to MA on October 9.]

#### **Health & Safety Executive Team**

Jeff Zemsky, Head of School
Dylan Deal, Upper School Director
Benita Griffin, Director of the Downtown Campus
Dianne Hurley, Chief Financial & Operations Officer
Dylan Deal, Upper School Director
Benita Griffin, Director of the Downtown Campus
Karen Zacca, Executive Assistant to the Head of School

#### Health & Safety Full Working Group

Jeff Zemsky, Head of School

Dana Brndjar, Swain Campus Nurse

David Connors, Director of Facilities

Dr. Armistead Webster, Head of Swain School

Dianne Hurley, Chief Financial & Operations Officer
Torsie Judkins, Director of Enrollment
Coleen Kenyon, Merle-Smith Campus Nurse
Ben Leffler, Manager of Dining Services
Scott McClary, Director of External Affairs
Manny Oudin, Director of Athletics
Stephanie Vasta, Director of Communications & Marketing
Karen Washington, Director for Community & Inclusion
Dr. Armistead Webster, Head of Swain School
Toni Woods Maignan, Downtown Campus Nurse
Bob Zaiser, Director of Institutional Advancement
Karen Zacca, Executive Assistant to the Head of School